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MONTHLY PROJECT STATUS REPORT

MEETING OF JANUARY 16, 2009



Date: January 16, 2009

Subject: **January 2009 Monthly Project Status Report**

Enclosed you will find our Monthly Project Status Report, for the period ending January 16th. The holiday season, as expected, presented a bit of a respite on the site, however numerous activities continued on a variety of fronts, including the following:

Construction:

- Interior wall partitions and CMU block wall construction continue on all levels of the ballpark.
- The building enclosure has enabled mudding, taping, and sanding for interior GWB finishes to proceed.
- Detailed rough-in coordination is underway for the concessions. Numerous concession equipment details are now approved for design and field coordination.
- Steel erection continues on the main concourse in centerfield, and in the right, center, and left field seating sections.
- The installation of sun canopy steel and upper terrace seating sections continues from the right field corner down the first base line towards home plate. Additionally, scaffolding is now being erected for the installation of the canopy "skin", beginning in the right field corner.
- Precast stadia delivery and installation continues in the outfield, and at the right field upper terrace.
- CMU block continues on the out-buildings at terrace level.
- Precast stone panel installation has been completed past home plate, and is now proceeding north along the promenade.
- Glazing installation is basically complete at the Metropolitan Club, and at the Twins retail store. Backing supports for the Legends Club glazing are in place, and mullion installation has begun.
- Mullion installation and glazing is underway at the Vertical Circulation building.
- Roofing installation is basically complete at the Metropolitan Club and at the retail store.
- Hennepin County continues installation of a new steam supply and condensate return line beneath the 7th Street bridge, from the HERC to the NRG steam facility at 7th/Glenwood. Coordination with the ballpark project is ongoing.
- Work at the core building is ongoing, and the core/shell is scheduled for turnover to Northstar on February 1st, 2009.

Design:

- The design for the 6th Street plaza extension is basically complete. Xcel is scheduled to mobilize and begin relocation of a ductbank on January 19th. Coordination with the City and Target Center is ongoing.
- SRF Consulting has presented a cost proposal for the design of a widened sidewalk on the 7th Street bridge, and is prepared to proceed pending approval of a contract amendment.

MBA Monthly Project Status Report

January 16, 2009

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- MBA staff continues to work with City staff to identify and prioritize potential additional improvements to the district surrounding the ballpark. MBA staff will brief the MBA Board about these opportunities in a soon-to-be-scheduled work session.
- The elevated walkway design between the A-ramp and the ballpark is complete, and under review by the City and MnDOT. Discussions continue to finalize the execution of a Joint Powers Agreement with MnDOT for the performance of this work by Mortenson. The Joint Powers Agreement is expected to be done by January 19th.
- Discussions have commenced with the Implementation Committee members regarding the proposed Target Field "enhanced" plaza design. A public announcement and unveiling is anticipated in the very near future.

Budget:

- See the attached budget update.

Schedule:

- Overall the project remains on schedule.

Quality:

- AET and Braun-Intertec continue to provide on-site special inspections and testing. Discrepancies and non-conformance items are recorded and tracked until resolved.
- HOK continues to provide on-site observation reports.

Claims/Change Orders/Disputes:

- The project team continues to meet weekly to examine and negotiate various cost issues, change orders, and disputes as they arise.
- Agreement has been reached with Met Council on costs associated with their sanitary interceptor relining project.

Community Workforce Participation:

- See the attached Mortenson project update.

Monthly Construction Photographs:

- See attached site photographs for January 2009.

Safety:

- Mortenson continues to hold weekly safety briefings with all subcontractors on site, with the stated goal of eliminating not just lost time, but recordable accidents. Winter weather concerns have led Mortenson to make additional efforts to promote awareness of treacherous conditions on the site.

Respectfully submitted, I may be reached at (612) 543-7273 should you have any questions or comments regarding the enclosed information.

MINNESOTA BALLPARK AUTHORITY

Ed Hunter
Project Manager



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PROJECT BUDGET REPORT

MEETING OF JANUARY 16, 2009

DECEMBER 2008

Minnesota Twins Ballpark Development Hennepin County, Minnesota Ballpark Authority, Minnesota Twins Executive Summary as of December 31, 2008						
	(A) Approved Budget (Final GMP)	(B) Approved Budget Revisions ²	(C) Change Orders ³	(D) = (A) + (B) + (C) Approved Adjusted Budget	(E) Payments ¹	(F) = (E) / (D) % Complete
Ballpark						(G) = 100% - (F) Balance to Complete
CM Managed Ballpark	346,490,748	-	7,758,155	354,248,903	141,547,666	40.0%
Team Managed Soft Costs	48,000,000	-	-	48,000,000	38,439,281	80.1%
Contingency	18,038,437	-	(7,758,155)	10,280,282	-	0.0%
Subtotal Ballpark	412,529,185	-	-	412,529,185	179,986,947	43.6%
Infrastructure						
CM Managed Construction	44,527,465	-	1,305,612	45,833,077	32,025,189	69.9%
MBA Managed Construction	6,213,249	2,000,000	-	8,213,249	6,746,140	82.1%
Soft Costs	8,087,386	-	-	8,087,386	4,002,907	49.5%
Site Acquisition	40,840,790	-	(1,305,612)	40,840,790	40,844,017	100.0%
Contingency	5,331,110	-	-	4,025,498	-	0.0%
Subtotal Infrastructure	105,000,000	2,000,000	-	107,000,000	83,618,252	78.1%
Total Ballpark Project	517,529,185	2,000,000	-	519,529,185	263,605,199	50.7%
						49.3%

¹ Includes all requisitions paid as of December 31, 2008.

² The project additions are items beyond the approved final GMP budget that require additional funding. To date, the Minnesota Ballpark Authority (MBA) Board has authorized the allocation of \$2 million of the MBA's interest and investment earnings for the following:
 - \$1 million for LEED-related infrastructure improvements, and
 - \$1 million for potential District enhancements and public art.

³ Includes change orders 1 through 9



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COMMUNITY PARTICIPATION PROGRAM UPDATE

MEETING OF JANUARY 16, 2009



with Thor Construction

DATE: January 13, 2009
TO: Dick Strassburg, Minnesota Twins
FROM: Lynn R. Littlejohn
RE: Minnesota Twins Ballpark Community Participation Program

Below is a status update on the components of our Community Participation Program.

SWMBE Program

- The SWMBE project goal is 30%. The aggregate SWMBE participation achieved to date is 31%.
- We have procured approximately \$305M dollars of work with \$95M committed to SWMBE firms.
- Through December, \$38 million has been paid to SWMBE firms; 40% of the amount committed.

Workforce Diversity

- The project utilization goals are 25% minority and 5% female. The goals are expressed as a percentage of the total project work hours.
- The project utilization levels through December were 24% minority and 6% female with approximately 814,000 total hours worked.
- We have been maintaining monthly utilization levels at or exceeding the established goals.

	July Hours	Aug Hours	Sept Hours	Oct Hours	Nov Hours	Dec Hours	Cumulative Hours thru Dec. 2008
Total Minority %	27%	27%	26%	27%	26%	27%	24%
Total Female %	7%	6%	5%	6%	5%	5%	6%

- There were approximately 600 workers on the project in December.

Community Workforce Program

- To date 39 individuals have been hired for the CWP program; 28 males and 11 females.
- The referral organizations have been Summit Academy (25 hires), Construction Careers Coalition (6 hires), Merrick (2 hires) and the St. Paul College (2 hires).
- The remaining 4 hires have been 2 applicants and 2 first year union apprentices.

Minnesota Twins Ballpark Project
SWMBE Participation Summary



This report reflects procurement activity through December 2008

Contract Number	Contractor/ Subcontractor	Scope of Work	Contract \$ Amount	Total SBE Commitment	SBE Amount Paid	Total MBE Commitment	MBE Amount Paid	Total WBE Commitment	WBE Amount Paid	Certifications
0	Shamrock Disposal Able Fence Bliff's GSSC United Rentals URS Mtec Electric SDQ Ltd. Twin City Security	Dumpsters Fencing Sanitation Security Signage Surveying Temporary Power Janitorial Services Security	310,000 195,000 170,000 60,000 140,000 50,000 234,900 32,400 109,000				77,858 467,182 77,688	310,000 195,000 32,400	191,267 141,640 27,608	CERT CERT CERT CERT WBENC CERT
1.1	Rehbein Companies MBE Inc. Environmtl Enhancmnts OTA Trucking Inc	Site Demolition Trucking Sweeping Trucking	1,553,200	9,400	12,468	747,600 149,676	404,114 111,327	895,200	1,560,738	CERT CERT CERT CERT
1.2	Belair Excavating Pete's Water & Sewer Midwest Land Surveyors FPI Paving Contractors Frontier Construction Shaw Trucking, Inc. Rehbein Companies	Site Utilities Water and sewer Survey and layout Paving Sewer and water Trucking Export mat'l BNSF row	1,416,375	30,450	14,568	280,500 345,000	249,610 436,173	146,670 12,330 8,582	406,475 17,574 8,500	CERT CERT CERT UCP CERT CERT
2.1	Ed Kraemer E & J Rebar Marine Constructors Electrical Install & Maint Nadeau E-Con Placer MTEC Electric Shaw Trucking Midwest Land Survey	5th Street Bridge work Rebar furnish/install Vibration Monitoring Conduit systems Backfill Material & Placement Concrete/Pumping Electrical Work Trucking Survey & Layout	1,274,196	26,060 223,176	6,450 239,690	85,525 14,049 2,500	118,262	179,279 2,500 1,000	177,874 2,125	CERT State of MN CERT CERT CERT CERT CERT
2.2	Rehbein Co	BNSF Soil Preparation	235,428					235,428	335,786	CERT
2.3	Belair Shaw Trucking Midwest Land Survey	Northstar Soil Preparation Trucking Survey & Layout	511,630	7,000	6,600	112,000	29,036			CERT CERT
3.1 ,275.	Ames E & J Rebar O'Malley Construction Bald Eagle Erectors Midwest Land Survey Nordic Contracting Safety Signs	Bridges Rebar Material Concrete side walk Rebar Install Survey Concrete pumping Signage	14,175,000			541,716 485,000	652,767 480,452	1,977,973 120,000 50,000 100,000	2,043,782 118,941 83,065 114,276	CERT UCP CERT CERT CERT

Minnesota Twins Ballpark Project
SWMBE Participation Summary



This report reflects procurement activity through December 2008

Contract Number	Contractor/ Subcontractor	Scope of Work	Contract \$ Amount	Total SBE Commitment	SBE Amount Paid	Total MBE Commitment	MBE Amount Paid	Total WBE Commitment	WBE Amount Paid	Certifications
3.1b	Collysis	Under Bridge Light Install	1,225,667	1,225,667	956,544					CERT
3.1c	Alliant Mechanical	Under Bridge Ventilation	756,126		514,436					CERT
3.2	Atlas Midwest Land Survey Nordic Contracting Soil Anchor Systems	Piles Survey Concrete Pumping Pipe Pile	7,247,300			394,500	414,109	192,000	180,631	CERT CERT CERT
4.1	Ramsey Excavating MBE Inc.	Pile Cap Excavation Trucking	1,365,144	1,152,544	2,866,313	212,600	518,323			CERT CERT
4.2	Mortenson Woody's Nordic Contracting E&J Rebar J.M.O.S Amsysco Yaw Construction Anderson Iron Works Vic's Crane	Concrete Foundation 17 Pile Cap Rebar Install Rebar Supply & Install Concrete Pumping Reinforcing Steel Purchase Plywood Post Tension Material Supply Misc. Concrete-Labor Only Concrete Embeds Crane Rental	51,823,067			5,500,000	5,218,526	7,439 993,723 4,800,000 88,000	16,194 1,398,282 3,557,320 116,000	CERT CERT CERT CERT Chicago MBDC CERT CERT WBENC
5.1e	Aduddell	Waterproofing	665,000	106,400						
5.2	Hanson Vic's Crane Zimmerman Trucking Eagle Clan Enterprises Princess Trucking	Structural Precast Haul Precast Concrete Caulking Precast Trucking	11,593,262					364,000 100,000 769,230 100,000	38,562 19,665 7,783	WBENC MN Dept. of Admin MN Dept. of Admin MN Dept. of Admin
5.3	Meyer Contracting	Site Utilities - 6th & 2nd	489,000			489,000	643,100			CERT
5.4	LeJeune Steel Superior Iron Brennan Steel A & L Products Chicago Decking Superior Iron Woody's Rebar Vic's Crane	Structural Steel Supply & Fabrication Raw Material Raw Material Metal Deck Supply Supply Structural Bolts Welding & Misc. Metals Crane Rental	24,551,000	34,550 800,000		27,550 1,200,000		171,240 250,000 551,820 500,000	485,487	CERT City of Chicago WI Dept. of Comm State of IN CERT WBENC
5.5	Metro Building Systems	Metal Building	397,463	397,463	207,901					CERT
6.1a	MMC State Mechanical	Mechanical Underground Plumbing	29,445,065	3,838,010				4,307,390 109,370	1,337,569	CERT

Minnesota Twins Ballpark Project
SWMBE Participation Summary



This report reflects procurement activity through December 2008

Contract/ Number	Contractor/ Subcontractor	Scope of Work	Contract \$ Amount	Total SBE Commitment	SBE Amount Paid	Total MBE Commitment	MBE Amount Paid	Total WBE Commitment	WBE Amount Paid	Certifications
	RES Specialty Services Lumbar Mechanical Go Fetsch Mechanical Kumar Mechanical	Mechanical Insulation Pipe Fitter Labor/Matl Equip. Pipe Fitter Labor/Purch. Equip. Mech. Labor & Material		578,750	21,000	1,750,000 740,823 2,763,000	233,393 692,593 871,318			CERT CERT MMSDC State of MN
6.1c	NewMech	Fire Protection	2,275,400							
6.2	Gephart Electric Lodahl Inc High Hawk Distributing Elliott Contracting Ramsey Excavating Yaw Construction High Hawk Distributing Granite City Electric American Midwest Power B & L Supply, Inc. High Hawk Distributing AFS Systems Summit Electric	Electrical Trucking Lighting Fixtures Conduit Infrastructure Misc. Excavating Demo Lighting Control Equip Lighting Fixtures Supplier Wire Cable for Feeders Supply & Install fire Alarm System Electrical Rough in & Finish	29,420,215	4,109,582 50,000 10,000		1,502,239 2,256,295 205,500 25,191 360,275 63,532 493,314	74,175 106,466 27,714			CERT State of WI CERT CERT CERT State of WI WBENC CERT CERT State of WI State of MN CERT
6.2b	Parsons Electric	Low Voltage	10,119,501	1,517,925		1,517,925		1,517,925		
6.3	Schindler Elevator Co.	Elevators	6,273,985	188,220		10,000				
6.4a	Interclad Johnson Sales of Tamarack Johnson Sales of Tamarack	Aluminum Entr. & Storefront Shop Sealants Exterior Glass	4,667,677					5,800 478,050	78,802	State of MN State of MN
6.5	Amerect, Inc. Vic's Crane American Artstone	Architectural Precast Crane Rental Stone Material Supply	8,746,005					516,700 557,380	259,089 329,603	WBENC MN Dept. of Admin
6.6	Mortenson B & D Associates Durant Mobile Wash U.S. Framers & Finishers	Masonry Masonry Power Washing Rough & Finish Carpentry	12,475,352	6,104,750 171,655	3,962,720			69,608	52,048	CERT CERT CERT
6.7a	Metro Manufacturing Metro Erectors Inc.	Steel Stairs Stair Installation	1,287,320	312,700	340,007					CERT
6.7b	Amerect, Inc. Am - Tec Designs, Inc. Vic's Crane	Precast/ Tubes Fab. Architect - Precast Crane Rental	2,380,840					101,762 825,574 25,000	424,103	CERT WBENC

Minnesota Twins Ballpark Project
SWMBE Participation Summary



This report reflects procurement activity through December 2008

Contract Number	Contractor/ Subcontractor	Scope of Work	Contract \$ Amount	Total SBE Commitment	SBE Amount Paid	Total MBE Commitment	MBE Amount Paid	Total WBE Commitment	WBE Amount Paid	Certifications
6.7d	K & K Fabrication, Inc.	Wood Louver Back up Steel	282,775							
6.8	Sports Fields, Inc.	Playing Field	2,667,077	266,708		320,049		213,366		
6.9	Interclad	Bowl Facing Glass	1,663,056					95,000		
6.10	Veit, Inc. Safety Signs Shaw Trucking Enviro. Enhancements MBE, Inc. Midwest Land Surveyors Yaw Construction	Storm Retention Signage Trucking Storm Water: Street Sweep Trucking Surveying Retaining Wall	3,071,443	284,400		340		284,144 1,500		CERT CERT CERT CERT CERT MN/UCP
7.1	Olympic Wall Systems Tri-Construction Wallboard, Inc. Homeco Insulation Tri-Construction	Inter. Drywall/Ext. Stud Framing & Drywall Drywall Material Sprayed Insulation Drywall Material	9,254,440			925,444	77,343	489,438 1,361,450	258,047 269,874	CERT CERT CERT CERT
7.2	Daktronics Inc.	Video Display	8,275,000	248,250		1,009,147		248,250		
7.3a	M.G. Mcgrath Allied Elec. & Indust. Supply Spec 7 Group	Metal Panels Electrical Supply Waterproofing	7,769,945	310,798		1,397,800		581,276 40,320		CERT CERT
7.3b	Berwald Roofing	Roofing	2,365,070			118,254		354,761		
7.4	Irwin Seating	Seating	5,723,191			1,275,000				
7.5a	Standard Iron	Misc. Metals	3,200,000					750,000		
7.5b	Jerry's Floor Store	Wood Flooring	266,630					266,630		CERT
7.5f	Hufcor of Minnesota	Colling Doors	474,998							
7.5h	Grazzini Brothers	Floor/Wall Tile	1,754,000			775,000				

**Minnesota Twins Ballpark Project
SWMBE Participation Summary**



This report reflects procurement activity through December 2008

Contract Number	Contractor/ Subcontractor	Scope of Work	Contract \$ Amount	Total SBE Commitment	SBE Amount Paid	Total MBE Commitment	MBE Amount Paid	Total WBE Commitment	WBE Amount Paid	Certifications
7.5i	Twin Cities Acoustics	Acoustic Ceilings	1,134,534			498,000				
7.5j	Swanson & Youngdale Floors Northwest J.M.O.S	Painting/Wall Coverings Supplies Supplies	1,498,710	150,850		150,850		226,250		CERT CERT
7.5l	St. Paul Linoleum Absolute C. Flooring	Flooring	1,074,540					537,272		WBENC
7.5m	Staging Concepts, Inc. Bald Eagle Erectors	Handrails Installer of Ornamental Railing	4,904,607			100,000 700,000	24,098	700,000		
7.5n	Grazzini Brothers	Terrazzo	35,260							
7.5p	Q.C. Companies	MMA Flooring	650,000	65,000						
7.5q	Carciofini Co.	Caulking	567,581	567,581	273,953					CERT
7.6	Mortenson BMSI C & H Baseball	Rough Carpentry Specialties Baseball Equip. & Field Wall Pads	5,219,411	811,965				176,426		CERT
7.6a.1	Pugleasa Company	Loading Dock Equipment	36,582							
7.6b	JR Jones Tri - Construction Golden Valley Transfer A & A Millwork	Finish Carpentry Labor Trucking Millwork material	5,300,000	795,000		795,000		265,000		CERT CERT MN Dept. of Admin
7.8d	Keller Fence Company	Fencing	241,445							
7.8h	Arteka	Landscaping	567,718	56,772		56,772		56,772		
8.2	Stafford Smith	Food Service Equipment	8,413,154	326,211		1,304,844		326,211		
9.1	Architectural Graphics	Signage	945,549	9,400		141,832		94,555		
TOTAL CONTRACTS AWARDED TO DATE			305,128,234	27,744,168	10,499,644	33,428,772	13,260,354	33,572,331	14,251,289	

Minnesota Twins Ballpark Project
SWMBE Participation Summary



This report reflects procurement activity through December 2008

Contract Number	Contractor/ Subcontractor	Scope of Work	Contract \$ Amount	Total SBE Commitment	SBE Amount Paid	Total MBE Commitment	MBE Amount Paid	Total WBE Commitment	WBE Amount Paid	Certifications
			305,128,234	9.1%	11.1%	11.0%	14.0%	11.0%	15.0%	

S/MWBE AMOUNT PAID 38,011,287
 S/MWBE PROJECT GOAL 30%
 S/MWBE AMOUNT COMMITTED \$ 94,745,271 31%

MINNESOTA TWINS BALLPARK
Workforce Utilization Summary

This report reflects the cumulative hours worked through December 2008

Subcontractor	Cumulative Hours through September 2008				October Hours				November Hours				December Hours				Cumulative hours through December 2008			
	Total	Minority	Total	Female %	Total	Minority	Total	Female %	Total	Minority	Total	Female %	Total	Minority	Total	Female %	Total	Minority	Total	Female %
	Hours		Hours		Hours		Hours		Hours		Hours		Hours		Hours		Hours		Hours	
0.9 Mtec Electric	1890.00	355.50	56.00	18.81%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1890.00	355.50	56.00	2.96%
Collins Electrical Systems, Inc.	187.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	187.00	0.00	0.00	0.00%
Forth Street Systems	47.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	47.00	0.00	0.00	0.00%
Total 0.9	2124.00	355.50	56.00	16.74%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	2124.00	355.50	56.00	2.64%
1.1 Rehbein	5395.75	525.75	713.25	9.85%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	5395.75	525.75	713.25	13.37%
Hardscape Construction	226.25	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	226.25	0.00	0.00	0.00%
Egan Companies	139.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	139.00	0.00	0.00	0.00%
Environmental Enhancements	107.25	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	107.25	0.00	0.00	0.00%
Tree Top	27.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	27.00	0.00	0.00	0.00%
Heikes Farms	46.84	32.42	0.00	69.21%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	46.84	32.42	0.00	69.21%
Midwest Asphalt	41.50	0.00	15.25	12.65%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	41.50	0.00	15.25	12.65%
Total 1.1	5923.59	585.17	718.50	9.42%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	5923.59	585.17	718.50	9.42%
1.2 Belair	8630.00	2010.00	408.00	20.87%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	8630.00	2010.00	408.00	20.87%
Frontier Construction	111.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	111.50	0.00	0.00	0.00%
Midwest Land Surveyors	240.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	240.50	0.00	0.00	0.00%
FPI Paving	59.75	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	59.75	0.00	0.00	0.00%
Pete's Water & Sewer	2454.30	372.00	0.00	15.28%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	2454.30	372.00	0.00	15.28%
Advanced Concrete Sawing	51.50	0.00	21.00	30.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	51.50	0.00	21.00	30.00%
Stellar Concrete & Masonry	546.00	0.00	76.00	14.26%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	546.00	0.00	76.00	14.26%
EJM Pipe Services Inc.	182.25	11.75	0.00	7.24%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	182.25	11.75	0.00	7.24%
Shaw Trucking Inc.	269.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	269.50	0.00	0.00	0.00%
Thomas & Sons Construction	57.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	57.00	0.00	0.00	0.00%
Quality Restoration Services	321.75	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	321.75	0.00	0.00	0.00%
Midwest Boring Inc.	82.50	8.00	3.00	9.70%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	82.50	8.00	3.00	9.70%
Total 1.2	14,043.00	2,401.75	510.00	17.10%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	14,043.00	2,401.75	510.00	17.10%
2.1 Kraemer	7250.00	1089.50	558.00	16.09%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	7250.00	1089.50	558.00	16.09%
Belair	161.00	27.50	0.00	17.08%	78.00	13.50	0.00	17.31%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	239.00	41.00	0.00	17.15%
Nadeau Excavating	288.75	23.00	2.00	7.70%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	288.75	23.00	2.00	7.70%
E&J Rebar	578.50	68.00	22.50	10.03%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	578.50	68.00	22.50	10.03%
Atlas Foundation	85.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	85.50	0.00	0.00	0.00%
Advanced Concrete Sawing	12.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	12.00	0.00	0.00	0.00%
North Country	107.00	0.00	13.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	107.00	0.00	13.00	0.00%
Blumhouse Roadways	21.00	3.00	0.00	14.29%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	21.00	3.00	0.00	14.29%
Total 2.1	8573.00	1,232.25	585.50	14.29%	78.00	13.50	0.00	17.31%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	8651.00	1,232.25	595.50	14.32%
2.2 Rehbein	1342.75	251.75	275.50	18.75%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1342.75	251.75	275.50	18.75%
Ames 3.1	6841.00	1042.50	275.00	15.42%	1062.00	241.00	0.00	22.69%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	6739.00	1042.50	275.00	15.49%
Veit	682.50	184.50	0.00	27.05%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	682.50	184.50	0.00	27.05%
Midwest Land Surveyors	31.75	0.00	0.00	0.00%	3.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	42.75	0.00	0.00	0.00%
Collins Electrical	704.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	704.00	0.00	0.00	0.00%
Nordic Contracting	6299.50	1567.50	383.00	21.05%	1864.00	168.00	136.00	5.01%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	7113.00	1725.50	525.00	18.49%
O'Malley Contracting	208.75	177.25	0.00	84.91%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	208.75	177.25	0.00	84.91%
E&J Rebar	96.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	96.50	0.00	0.00	0.00%
Alliant Mechanical	1093.50	54.00	86.00	5.19%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1093.50	54.00	86.00	5.19%
Advanced Concrete Sawing	1826.50	181.50	0.00	9.94%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1826.50	181.50	0.00	9.94%
Bald Eagle Erectors	2938.00	1347.50	16.50	45.86%	5.50	5.50	0.00	100.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	2943.50	1347.50	16.50	45.86%
Sowles Co.	3215.50	0.00	42.00	0.00%	8.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	3224.00	0.00	42.00	0.00%
Global Specialty Contractors	78.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	78.00	0.00	0.00	0.00%
H&R	202.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	202.50	0.00	0.00	0.00%
Blumhouse Roadways	83.00	26.00	0.00	31.33%	43.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	126.50	26.00	0.00	20.55%
Rainbow, Inc.	707.50	0.00	187.00	10.00%	2988.50	414.50	0.00	9.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	7785.50	414.50	187.00	10.00%
Total 3.1	97163.50	14110.25	3438.50	16.19%	1062.00	241.00	0.00	22.69%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	97805.50	14353.25	3575.00	16.11%
Atlas 3.2	25454.00	4329.50	2817.00	17.01%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	25454.00	4329.50	2817.00	17.01%
Midwest Land Surveyors	1673.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1673.50	0.00	0.00	0.00%
Nordic Contracting	385.00	310.50	0.00	80.65%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	385.00	310.50	0.00	80.65%

MINNESOTA TWINS BALLPARK
Workforce Utilization Summary

This report reflects the cumulative hours worked through December 2008

Subcontractor	Cumulative Hours through September-08				October Hours				November Hours				December Hours				Cumulative hours through December 2008			
	Total	Minority	Female	Total %	Total	Minority	Female	Total %	Total	Minority	Female	Total %	Total	Minority	Female	Total %	Total	Minority	Female	Total %
	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Hours
Total 3.2	27,412.00	4,440.00	2,817.00	16.87%	8.50	8.50	0.00	100.00%	35.50	16.50	0.00	46.48%	52.00	0.00	0.00	0.00%	27,412.00	4,440.00	2,817.00	16.87%
4.1 Ramsey Excavating	11,811.00	2,720.75	1,077.00	23.04%	8.50	8.50	0.00	100.00%	35.50	16.50	0.00	46.48%	52.00	0.00	0.00	0.00%	11,807.00	2,745.75	1,077.00	23.08%
Total 4.1	11,811.00	2,720.75	1,077.00	23.04%	8.50	8.50	0.00	100.00%	35.50	16.50	0.00	46.48%	52.00	0.00	0.00	0.00%	11,807.00	2,745.75	1,077.00	23.08%
Mortenson Concrete	1,581,650.00	416,990.00	1,050,330.00	26.37%	1,248.00	283.00	1,346.00	23.54%	6,381.00	1,586.50	557.00	24.35%	5,542.00	1,753.00	440.00	31.87%	1,583,420.00	4,179,300.00	1,027,000.00	26.27%
Woody's Rebar 4.2b/4.2d	631.50	770.00	0.00	12.20%	680.50	770.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	680.50	770.00	0.00	11.01%
Nordic	830.25	540.00	0.00	65.00%	31.75	21.75	0.00	68.50%	29.00	25.00	0.00	100.00%	29.00	25.00	0.00	100.00%	859.75	616.75	0.00	80.03%
E & J Rebar	44,891.50	14,447.00	18,838.50	21.19%	2,816.00	793.50	97.00	28.15%	2,287.00	571.50	14,450.00	6.32%	3,900.00	141.00	34.15%	6.15%	50,987.50	16,950.00	21,040.00	21.87%
Ceco	62,921.25	15,844.50	3,485.00	25.16%	5,385.50	1,470.50	185.50	27.25%	2,857.00	379.50	0.00	14.28%	0.00	0.00	0.00	0.00%	70,966.75	17,985.50	3,881.50	24.94%
Yaw Construction	5,854.50	2,547.50	0.00	45.54%	1,055.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	5,701.00	2,547.50	0.00	44.88%
Danny's	983.00	213.00	0.00	21.67%	8.00	8.00	0.00	100.00%	38.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	991.00	213.00	0.00	21.49%
Penhall Company	58.00	0.00	0.00	0.00%	24.50	0.00	0.00	0.00%	38.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	122.00	0.00	0.00	0.00%
Total	276,848.00	71,653.00	15,916.00	25.86%	21,521.25	5,219.25	1,632.00	24.25%	11,994.00	2,448.50	701.50	22.37%	5,881.00	1,925.00	464.00	32.25%	217,924.25	80,755.75	18,712.50	36.43%
5.1e Aduddell	939.00	210.50	101.75	22.42%	497.25	184.00	122.25	37.07%	2,775.25	93.25	70.25	31.88%	24.75	0.00	0.00	0.00%	1,786.25	487.75	255.25	28.09%
Total 5.1e	939.00	210.50	101.75	22.42%	497.25	184.00	122.25	37.07%	2,775.25	93.25	70.25	31.88%	24.75	0.00	0.00	0.00%	1,786.25	487.75	255.25	28.09%
5.1q RAM	72.50	0.00	0.00	0.00%	264.50	0.00	0.00	0.00%	388.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	705.50	0.00	0.00	0.00%
Total 5.1q	72.50	0.00	0.00	0.00%	264.50	0.00	0.00	0.00%	388.50	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	705.50	0.00	0.00	0.00%
5.2 Hanson	850.00	257.00	0.00	30.24%	47.00	0.00	0.00	0.00%	422.00	87.50	41.00	20.73%	0.00	0.00	0.00	0.00%	1319.00	344.50	41.00	26.12%
Vic's Crane Rental	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	83.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	83.00	0.00	0.00	0.00%
Eagle Clan (Right Way Caulking)	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Total 5.2	850.00	257.00	0.00	30.24%	47.00	0.00	0.00	0.00%	505.00	87.50	41.00	17.33%	0.00	0.00	0.00	0.00%	1402.00	344.50	41.00	24.57%
5.3 Meyer	179.00	453.50	37.00	25.28%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	179.00	453.50	37.00	25.28%
Advanced Concrete Sawing	15.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	15.00	0.00	0.00	0.00%
Quality Restoration	48.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	48.00	0.00	0.00	0.00%
Total 5.3	1,368.00	453.50	37.00	24.41%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1,368.00	453.50	37.00	24.41%
5.4 LeJeune Steel	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Danny's	13,437.00	3,875.50	448.50	28.56%	494.00	1,347.50	63.50	27.27%	5,008.50	1,455.50	237.00	28.42%	0.00	0.00	0.00	0.00%	23,886.50	6,773.50	748.00	28.38%
Woody's Rebar	273.00	0.00	0.00	0.00%	680.50	0.00	0.00	0.00%	444.00	0.00	0.00	0.00%	852.50	0.00	0.00	0.00%	2,050.00	0.00	0.00	0.00%
Vic's Crane	711.00	0.00	0.00	0.00%	319.00	0.00	0.00	0.00%	175.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1,205.00	0.00	0.00	0.00%
Rainbow, Inc.	841.50	0.00	0.00	0.00%	377.00	0.00	0.00	0.00%	72.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	990.50	0.00	0.00	0.00%
Total 5.4	14,862.50	3,875.50	448.50	25.57%	837.50	1,347.50	63.50	21.33%	6,199.50	1,455.50	237.00	23.46%	852.50	0.00	0.00	0.00%	28,132.00	6,773.50	749.00	24.10%
5.5 Metro Building	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Progressive Building	875.00	214.50	0.00	24.52%	58.00	7.50	0.00	12.85%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	933.00	222.00	0.00	23.78%
KMH Erectors	1,027.00	0.00	0.00	0.00%	18.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1,045.00	0.00	0.00	0.00%
Total 5.5	1,902.00	214.50	0.00	11.24%	76.00	7.50	0.00	9.87%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1,920.00	214.50	0.00	11.24%
6.1 Metropolitan Mechanical	2,481.50	857.00	181.40	34.54%	612.75	1,953.50	344.00	31.90%	5,071.30	1,776.00	231.00	35.09%	4,860.00	1,078.00	157.00	23.64%	40,597.50	13,860.50	2,546.00	32.98%
Slate Mechanical	1,215.25	2,875.50	892.00	21.90%	3,789.50	1,996.00	931.00	28.82%	2,000.00	920.00	277.00	31.13%	0.00	0.00	0.00	0.00%	18,884.75	4,572.50	1,248.50	24.60%
Kumar Mechanical	1,415.00	0.00	189.00	0.00%	0.00	0.00	0.00	0.00%	1,242.00	192.00	141.00	15.46%	0.00	0.00	0.00	0.00%	2,657.00	182.00	297.00	7.23%
Valley Rich	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Insulation Midwest	1,435.00	706.00	430.00	48.17%	11,800.00	581.00	184.00	44.51%	11,420.00	887.00	8.00	61.03%	1,335.00	1,085.00	0.00	61.64%	5,042.00	2,981.00	240.00	59.32%
Ge-Fisch	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	180.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	180.00	0.00	0.00	0.00%
RES Insulation (KVI Insulation)	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	240.00	104.00	0.00	40.83%	852.50	153.00	0.00	24.00%	891.50	257.00	0.00	28.88%
Sage Services (Ace Electric)	0.00	0.00	0.00	0.00%	11,220.00	754.00	0.00	67.20%	1,085.00	745.00	0.00	68.75%	831.00	615.00	0.00	60.00%	3,141.00	211.00	0.00	67.40%
Lumber	39,985.75	11,931.50	2,689.50	29.56%	1,207.25	4,277.50	845.00	35.43%	11,935.30	4,445.00	657.00	37.45%	7,835.00	2,951.00	157.00	38.37%	71,202.50	23,510.00	4,311.50	33.07%
Total 6.1	201.00	576.00	0.00	28.63%	1,285.00	353.00	0.00	27.47%	11,240.00	260.00	0.00	24.87%	1,355.50	312.00	0.00	23.02%	6,097.50	1,521.00	0.00	25.07%
Total 6.1c	201.00	576.00	0.00	28.63%	1,285.00	353.00	0.00	27.47%	11,240.00	260.00	0.00	24.87%	1,355.50	312.00	0.00	23.02%	6,097.50	1,521.00	0.00	25.07%
6.2 Gephardt Electric	4,747.85	1,281.40	563.30	27.05%	11,526.70	3,886.30	932.50	28.51%	8,989.90	2,935.30	696.00	29.69%	7,824.00	2,331.20	881.50	28.67%	75,167.25	20,917.40	7,913.30	27.83%
Valley - Rich	126.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	126.00	0.00	0.00	0.00%
Lodahl	742.25	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	4.00	0.00	0.00	0.00%	4.00	0.00	0.00	0.00%	746.25	0.00	0.00	0.00%
Thompson Lighting Protection	61.25	27.00	0.00	44.03%	4.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	65.25	27.00	0.00	41.38%
Gunnar Electric	844.00	207.00	0.00	24.53%	304.50	114.00	0.00	37.44%	107.50	0.00	0.00	0.00%	247.00	0.00	0.00	0.00%	1,603.00	321.00	0.00	20.00%
Lodahl	18.00	0.00	0.00	0.00%	15.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	33.00	0.00	0.00	0.00%
Ramsey Excavating	15.00	15.00	0.00	100.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	15.00	15.00	0.00	100.00%

MINNESOTA TWINS BALLPARK
Workforce Utilization Summary

This report reflects the cumulative hours worked through December 2008

Subcontractor	Cumulative Hours through September-08				October Hours				November Hours				December Hours				Cumulative hours through December 2008			
	Total Hours	Minority	Total Female	Minority % Female %	Total Hours	Minority	Total Female	Minority % Female %	Total Hours	Minority	Total Female	Minority % Female %	Total Hours	Minority	Total Female	Minority % Female %	Total Hours	Minority	Total Female	Minority % Female %
Electro Mechanical	318.00	238.00	0.00	45.56%	459.00	121.00	0.00	26.88%	629.50	161.00	0.00	25.88%	724.50	156.00	0.00	21.53%	2231.00	674.00	111.00	28.91%
Elliott Contracting	59.00	0.00	0.00	0.00%	36.25	0.00	0.00	0.00%	3.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	96.25	0.00	0.00	0.00%
Lodahl	67.00	29.00	0.00	43.29%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	67.00	29.00	0.00	43.29%
Yaw Construction	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	96.00	16.00	0.00	16.67%
Summit Electric	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	3.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	3.00	0.00	0.00	0.00%
AC Lighting	80,233.15	11,428.60	5,633.30	26.73%	12,158.95	3,521.30	932.50	28.49%	88,155.90	2,556.30	886.00	29.00%	88,889.40	2,483.20	772.50	28.02%	80,030.50	21,999.40	8,024.30	27.39%
Total 6.2																				
6.2b Parsons Electric	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	10.00	0.00	0.00	0.00%	24.00	0.00	0.00	0.00%	34.00	0.00	0.00	0.00%
Total 6.2b																				
6.3 Schindler Elevator	3,537.00	0.00	0.00	0.00%	1,680.00	80.00	0.00	4.76%	2,415.00	168.00	0.00	6.98%	2,004.70	220.00	0.00	10.87%	9,636.70	468.00	0.00	4.85%
Midwest Elevator	70.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	70.00	0.00	0.00	0.00%
DNR Enterprises Inc.	3,607.00	0.00	0.00	0.00%	1,680.00	80.00	0.00	4.76%	2,415.00	168.00	0.00	6.98%	2,004.70	220.00	0.00	10.87%	9,706.70	468.00	0.00	4.82%
Total 6.3																				
6.4A,B,C Egan d/b/a Interclad	0.00	0.00	0.00	0.00%	644.00	44.00	0.00	6.83%	1,203.00	154.00	0.00	12.80%	1,203.00	154.00	0.00	12.80%	3,055.00	352.00	0.00	11.54%
Seal - Treat	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	71.00	0.00	0.00	0.00%	290.00	0.00	0.00	0.00%	71.00	0.00	0.00	0.00%
Total 6.4 A, B, C																				
6.5 Amerect	1,642.50	564.50	0.00	34.37%	860.00	266.00	0.00	40.30%	724.50	313.00	0.00	43.20%	1,008.50	155.50	0.00	15.42%	4,035.50	1,260.00	46.50	32.19%
Vic's Crane	580.00	263.50	0.00	45.82%	210.50	105.00	0.00	49.88%	231.00	114.00	0.00	49.35%	184.00	92.00	0.00	50.00%	1,194.50	594.50	564.50	48.77%
Seal-Treat	66.75	68.50	0.00	17.21%	398.00	88.00	0.00	38.43%	175.00	80.00	0.00	45.71%	212.00	24.00	0.00	11.32%	1,014.00	260.50	0.00	25.69%
Total 6.5	2,609.50	916.50	283.50	35.12%	1,099.50	459.00	105.00	41.75%	1,130.50	507.00	0.00	44.85%	1,404.50	271.50	0.00	19.33%	6,244.00	2,154.00	641.00	34.90%
Mortenson - Masonry	17,015.00	4,690.50	544.00	26.33%	4,844.00	2,025.50	288.00	41.91%	2,920.00	934.00	151.00	38.93%	2,885.50	877.50	0.00	30.41%	27,774.50	8,827.50	876.00	30.37%
B & D	224.90	47.00	111.00	22.35%	9,014.00	2,445.00	292.50	27.13%	7,888.00	2,092.50	180.00	28.23%	0.00	0.00	0.00	0.00%	39,123.50	9,480.00	1,603.50	24.23%
Durant Mobile Wash	66.75	0.00	0.00	0.00%	93.25	0.00	0.00	0.00%	137.20	0.00	0.00	0.00%	24.75	11.75	0.00	47.47%	321.95	11.75	0.00	3.65%
Tallord Foam	69.25	16.50	0.00	27.85%	38.50	20.50	0.00	53.25%	141.00	78.50	0.00	56.88%	0.00	0.00	0.00	0.00%	238.75	116.50	0.00	48.80%
Total	39,391.00	9,872.00	1,455.00	25.33%	13,980.25	4,491.50	530.50	32.10%	10,673.20	3,976.00	311.00	28.82%	2,910.25	885.25	0.00	30.55%	65,964.70	18,432.75	2,478.50	27.53%
6.7a Metro Manufacturing	188.00	3.00	0.00	1.60%	680.50	117.00	36.00	17.19%	385.50	40.00	13.00	11.92%	0.00	0.00	0.00	0.00%	1,204.00	160.00	0.00	13.29%
Metro Erector	188.00	3.00	0.00	1.60%	680.50	117.00	36.00	17.19%	385.50	40.00	13.00	11.92%	0.00	0.00	0.00	0.00%	1,204.00	160.00	0.00	13.29%
Total 6.7a																				
6.7b Amerect	2,480.50	704.50	125.50	28.19%	1,277.50	391.50	110.00	23.00%	1,178.00	185.00	81.50	15.70%	876.50	232.00	16.00	26.41%	5,833.50	1,420.00	330.00	24.30%
Vic's Crane	284.00	132.00	13.00	50.00%	0.00	0.00	0.00	0.00%	82.00	0.00	0.00	0.00%	83.00	41.50	0.00	50.00%	429.00	173.50	214.50	40.44%
Total 6.7b	2,764.50	836.50	257.50	30.27%	1,277.50	391.50	110.00	23.00%	1,260.00	185.00	122.50	14.68%	961.50	273.50	57.50	28.48%	6,292.80	1,594.50	547.50	25.49%
Total 6.7b																				
6.9 Interclad	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Superi	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Total 6.9																				
6.10 Veit	5,946.00	1,715.00	400.75	32.02%	1,522.00	397.25	282.25	26.10%	1,384.50	450.25	0.00	33.74%	157.00	25.00	1.50	15.92%	8,355.50	2,554.50	687.50	30.92%
Blumhouse Roadways	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Environmental Enhancements	0.00	0.00	0.00	0.00%	4.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	4.00	0.00	0.00	0.00%
MBE Trucking	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Midwest Land Surveyors	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
North Country Concrete	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Rock On Enterprises	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Yaw Construction	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Advanced Concrete Sawing	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1.00	0.00	0.00	0.00%
Total 6.10	5,946.00	1,715.00	400.75	32.02%	1,526.00	397.25	282.25	26.03%	1,385.50	450.25	0.00	33.71%	157.00	25.00	1.50	15.92%	8,344.50	2,554.50	687.50	30.99%
7.1 Olympic	3,288.00	401.50	40.00	12.21%	3,866.00	579.50	245.00	15.03%	5,672.50	1,182.00	404.50	20.84%	8,536.00	1,813.50	487.00	22.41%	21,954.50	4,076.50	1,158.50	19.00%
Tri-Construction	46.00	23.00	0.00	60.00%	447.00	122.00	0.00	27.29%	788.00	185.50	58.00	30.46%	695.00	193.50	34.00	28.41%	1,121.00	334.50	144.00	29.84%
Homeco Insulation	532.00	291.25	0.00	54.75%	694.00	306.00	0.00	44.52%	1,699.50	47.00	0.00	21.88%	95.50	0.00	0.00	0.00%	1,485.00	681.25	0.00	44.53%
Total 7.1	3,866.00	716.75	40.00	18.51%	4,997.00	1,010.50	245.00	20.22%	6,947.00	1,438.50	460.50	21.89%	6,971.48	2,282.00	611.00	23.38%	25,108.50	5,416.25	1,356.50	21.57%
7.3a MG McGrath	16.00	0.00	0.00	0.00%	24.00	0.00	0.00	0.00%	5.00	0.00	0.00	0.00%	364.00	23.00	0.00	6.32%	468.00	23.00	0.00	5.62%
Infinity Access	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00</							

MINNESOTA TWINS BALLPARK
Workforce Utilization Summary

This report reflects the cumulative hours worked through December 2008

Subcontractor	Cumulative Hours through September-08				October Hours				November Hours				December Hours				Cumulative hours through December 2008			
	Total Hours	Minority	Total	Female %	Total Hours	Minority	Total	Female %	Total Hours	Minority	Total	Female %	Total Hours	Minority	Total	Female %	Total Hours	Minority	Total	Female %
Total 7.3b	442.50	201.00	0.00	45.42%	1433.50	531.50	0.00	37.08%	240.00	0.00	23.30%	0.00%	354.00	0.00	25.42%	0.00%	4,217.00	1,326.50	0.00	31.46%
7.5a Standard Iron	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%
E & J Rebar	0.00	0.00	0.00	0.00%	75.00	0.00	0.00	0.00%	801.00	214.00	26.72%	6.87%	0.00	0.00	0.00%	0.00%	876.00	214.00	55.00	24.43%
Total 7.5a	0.00	0.00	0.00	0.00%	75.00	0.00	0.00	0.00%	801.00	214.00	26.72%	6.87%	0.00	0.00	0.00%	0.00%	876.00	214.00	55.00	24.43%
7.5j Swanson & Youngdale	0.00	0.00	0.00	0.00%	239.00	0.00	0.00	0.00%	241.50	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	480.50	0.00	0.00	0.00%
Total 7.5j	0.00	0.00	0.00	0.00%	239.00	0.00	0.00	0.00%	241.50	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	480.50	0.00	0.00	0.00%
7.5m Slating Concepts IA1	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%
Bald Eagle	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	239.00	103.50	0.00	43.31%
Total 7.5m	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	239.00	103.50	0.00	43.31%
7.5n1 Carclofini	426.10	0.00	0.00	0.00%	436.00	40.00	40.00	9.17%	608.50	152.00	24.98%	24.98%	0.00	0.00	0.00%	0.00%	1,470.60	192.00	192.00	13.06%
Total 7.5n	426.10	0.00	0.00	0.00%	436.00	40.00	40.00	9.17%	608.50	152.00	24.98%	24.98%	0.00	0.00	0.00%	0.00%	1,470.60	192.00	192.00	13.06%
Mortenson - Carpentry	137.50	515.50	65.00	38.54%	1778.50	566.50	24.00	32.77%	1242.00	393.00	48.00	29.23%	1720.00	471.00	198.00	27.36%	6028.00	1916.00	305.00	31.73%
U.S Framers & Finishers	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%
7.5d Building Material Supply	0.00	0.00	0.00	0.00%	85.50	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	85.50	0.00	0.00	0.00%
TH Construction	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%
Total	137.50	515.50	65.00	38.54%	1824.00	566.50	24.00	31.05%	1242.00	393.00	48.00	29.23%	1720.00	471.00	198.00	27.36%	5,133.50	1,516.00	305.00	31.20%
7.8d Keller Fence	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	46.00	46.00	0.00	100.00%	0.00	0.00	0.00%	0.00%	46.00	46.00	0.00	100.00%
Team Fence	0.00	0.00	0.00	0.00%	96.00	0.00	0.00	0.00%	188.00	0.00	0.00	0.00%	0.00	0.00	0.00%	0.00%	284.00	0.00	0.00	0.00%
Total 7.8d	0.00	0.00	0.00	0.00%	96.00	0.00	0.00	0.00%	237.00	46.00	0.00	20.68%	0.00	0.00	0.00%	0.00%	333.00	46.00	0.00	14.71%
7.8h Arteka	143.50	143.50	0.00	100.00%	0.00	0.00	0.00	0.00%	21.00	17.00	0.00	80.95%	0.00	0.00	0.00%	0.00%	164.50	161.50	0.00	97.57%
Total 7.8h	143.50	143.50	0.00	100.00%	0.00	0.00	0.00	0.00%	21.00	17.00	0.00	80.95%	0.00	0.00	0.00%	0.00%	164.50	161.50	0.00	97.57%
Project Total Hours	609.392	143,418	36,841	22.33%	87,540	23,365	5,112	26.71%	70,136	18,543	3,669	26.44%	47,066	12,708	2,512	27.00%	814,108	197,943	48,135	24.31%
				6.05%																5%
																				25%